



# **PUNJAB PUBLIC SERVICE COMMISSION**

## **COMBINED COMPETITIVE EXAMINATION 2017** **FOR RECRUITMENT TO THE POSTS OF** **PROVINCIAL MANAGEMENT SERVICE, ETC.**

**SUBJECT: BUSINESS ADMINISTRATION (PAPER-I)**

**TIME ALLOWED: THREE HOURS**

**MAXIMUM MARKS: 100**

**NOTE: Attempt FIVE Questions in All. Attempt in Urdu or English.**

**Q No. 1:** Define and differentiate between a mission statement and a vision statement with the help of examples. How are values important to the content of mission and vision statements. Why these two are important for organizational goals and objectives?

**(20 Marks)**

**Q No. 2:** Differentiate between the following terms:

- a) Group and Team.
- b) Clan Culture and Bureaucratic Culture.
- c) Transactional Leader and Transformational Leader.
- d) Job Enrichment and Job Enlargement.

**(20 Marks)**

**Q No. 3:** Describe the traits which are associated with leadership. Also discuss the four leadership styles identified by the Path-Goal Theory of Leadership.

**(20 Marks)**

**Q No. 4:** Differentiate between programmed and non-programmed decisions. Discuss the Rational Decision-Making Model in detail.

**(20 Marks)**

**Q No. 5:** Discuss any four of the following theories of motivation:

- a) Maslow's hierarchy of needs.
- b) ERG theory.
- c) Herzberg's dual factor theory.
- d) McClelland's acquired needs theory.
- e) Equity theory.
- f) Expectancy theory.
- g) Reinforcement theory.

**(20 Marks)**

**Q No. 6:** In 21 century, Information Technology (IT) has affected the operations of organizations irrespective of size and nature. In your opinion, how IT facilitates organization in its overall operations? Mention at least four facilitations.

**(20 Marks)**

**Q No. 7:** Write a comprehensive note on the following diagram with reference to planning and decision making for solving a problem or advancing a strategic growth.

**(20 Marks)**



**Q No. 8:** Let's suppose that you are working as a Director Human Resource in a leading company operating in Pakistan and hiring a Manager in the procurement department. What qualities will you assess for a suitable candidate as a Manager in leading position? Mention at least five qualities.

**(20 marks)**