



**PUNJAB PUBLIC SERVICE COMMISSION**  
**COMBINED COMPETITIVE EXAMINATION**  
**FOR RECRUITMENT TO THE POSTS OF**  
**PROVINCIAL MANAGEMENT SERVICE - 2021**

**SUBJECT: PUBLIC ADMINISTRATION (PAPER-II)**

**TIME ALLOWED: THREE HOURS**

**MAXIMUM MARKS: 100**

**NOTE:**

- i. All the parts (if any) of each Question must be attempted at one place instead of at different places.
- ii. Write Q. No in the Answer Book in accordance with Q. No in the Q. Paper.
- iii. No Page/Space be left blank between the answer. All the blank pages of Answer Book must be crossed.
- iv. Extra attempt of any question or any part of the question will not be considered.

**Attempt Five Questions in all, Attempt in Urdu or English**

Q1. The 18th constitutional amendment in the constitution of the Islamic Republic of Pakistan is considered to be a major event in our constitutional history that gave many powers to the provincial governments. How has this change affected the relationship and coordination between federal and provincial governments with particular reference to health, education, and agriculture?

Q2. "Some of the Public Sector issues are considered as "Wicked Problems" and Pakistan's public sector lacks institutional and human resource capacity." Give your opinions on this statement with examples.

Q3. Since the creation of Pakistan, several attempts have been made in reforming the civil service in Pakistan. How do you see these reforms and what major challenges have been identified by various commissions, committees, and/or task forces?

Q4. Describe the system of auditing in Pakistan and how it can help in dealing with the menace of corruption and financial mismanagement in the public sector?

Q5. How critical is it to evaluate a public policy after implementation and what techniques can administrators use in ensuring proper evaluation of a policy?

Q6. What is the role of politics in the budgetary process? Explain several concerns such as representation, consensus, coalition building, and locus of power in allocating funds.

Q7. Corruption has been one of the most enduring problems confronting governments throughout history. What are the corrective ways to foster public corruption? How the traditional public sector values can be reinforced in public servants?

Q8. Devolution, decentralization, autonomy, and establishment of local governments are said to be the ultimate solution to the Issues of governance and service delivery. Give arguments in favor or against this statement.

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