

**PUNJAB PUBLIC SERVICE COMMISSION**

**COMBINED COMPETITIVE EXAMINATION 2017  
FOR RECRUITMENT TO THE POSTS OF  
PROVINCIAL MANAGEMENT SERVICE, ETC.**

**SUBJECT: PUBLIC ADMINISTRATION (PAPER-I)**

**TIME ALLOWED: THREE HOURS**

**MAXIMUM MARKS: 100**

**NOTE: Attempt FIVE Questions in All. Attempt in Urdu or English.**

- Q No. 1:** Are public sector organizations different from business organizations? Please answer your question in view of the role, scope and values of public administration in a society. Illustrate how do the above have changed in view of various approaches to the discipline over time?  
(20 Marks)
- Q No. 2:** Budgeting is an important aspect of financial management, discuss its role as policy and management tool in public organizations, critically evaluate the salient principles of budgeting and suggest ways for improvement to increase performance of public sector organizations.  
(20 Marks)
- Q No. 3:** Critically evaluate various types of governance and administrative reforms introduced in the recent past i.e. Efficiency, Regulation, De-centralization and Quality Assurance with specific reference to their practice in public sector organizations in Pakistan.  
(20 Marks)
- Q No. 4:** Discuss process of Public Policy formulation, implementation and evaluation, Identify major issues and challenges in this regard and suggest ways for improvement in the light of leading concepts to make public policies more responsive to the public needs.  
(20 Marks)
- Q No. 5:** Define the term 'Leadership' and its importance in organizations. Discuss major issues and challenges in Public Leadership as discussed in the literature and suggest ways to enhance impact of public leadership in organizations.  
(20 Marks)
- Q No. 6:** Describe and evaluate the "merit principle" in the civil service system. What does it mean? Why was it established?  
(20 Marks)
- Q No. 7:** Civil society is considered an important pillar in the process of development, discuss role of civil society organizations in developing countries using a good governance perspective.  
(20 Marks)
- Q No. 8:** Differentiate between Development Administration and Development Management, discuss the changing role of Public Administration in Development.  
(20 Marks)